

EXHIBIT A

Ash Grove Dolphin

PND 044077.01

(A) Scope of Services

PND understands that Ash Grove Cement Company (AGCC) desires to construct a dolphin at their barge loading facility to assist in the moorage of shorter barges that are scheduled to operate at the site in the future. To accomplish this task PND and Anchor will assist AGCC in obtaining the required water related permits, city permits and requirements to accomplish the construction. PND will provide construction drawings suitable to provide contractors to solicit construction bids and construct the dolphin.

PND will accomplish this work by establishing three internal task assignments. These are shown below

Preliminary Design (PND)

- Design Criteria (Meeting with AGCC)
- Field Measurements
- Field Permit Verifications
- Preliminary Concepts with Estimated Cost
- Schematic Presentation

Permit Applications

- JARPA Drawings (PND)
- Building Permit(PND)
- Other Permits (See attached Scope from Anchor.)

Final Design and Submission to Contractor (PND)

(B) Deliverables:

- 1) Schematic Design Presentation with Construction Cost Estimates
- 2) Permit Applications (Requires Signatures from AGCC)
- 3) Construction Plan Set and Technical Specifications for chosen concept.

(C) Schedule:

Item	Completion Date
Preliminary Design	Jan 1, 2005
Permit Applications	Feb. 1, 2005
Construction Documents	Aug. 1, 2005

(D) Fee Basis.

Item	Proposed Fee	Handwritten Notes
Preliminary Design	\$ 3,000	Has \$7,000 + 5,000 from Anchor
Permit Applications	\$ 27,000	Estimated
Construction Documents	\$ 5,000	\$15,000 so far.
	<u> </u>	

OWNER

Date

ENGINEER

Date

Standard Agreement for Engineering Services
PND Incorporated

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